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With a mission to provide Californians with access to high-quality affordable care, Blue Shield of California's programs serve patients, hospitals and clinicians with innovative initiatives like Partnership in Operational Excellence and Transparency, an

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Health Net, Inc. and our subsidiaries provide health benefits to approximately 6.6 million individuals across the country through group, individual, Medicare, Medicaid, TRICARE and Veterans Affairs programs. Our managed health care products relate to prescription drugs, managed health care product coordination for multi-region employers and administrative services for medical groups and self-funded benefits programs.

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HFS Consultants is a health care management consulting firm for hospitals, skilled nursing, senior housing and long-term care facilities, clinics, medical groups, and other health care organizations. Our broad range of services include financial, clinical, and operations management; health information management; reimbursement and revenue cycle management; licensing and regulatory compliance; materials management and supply chain consulting; strategic planning; and interim and permanent executive placement.

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As a diversified family of companies that includes UnitedHealthcare, UnitedHealth Group serves 75 million people with the goal of making health care work better and offering a broad spectrum of products and services through its network of 318 hospitals and 56,962 physicians and health care professionals.

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Phone: (800) 624-0756 HMO or (888) 632-3862 PPO

Website: www.aetna.com

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Anthem Blue Cross has been serving the health insurance needs of California residents since 1937. With a collaborative network of physicians and hospitals, and flexible product choices, we work to improve health, simplify administration and provide electronic delivery of health care information for more 8 million members in California.

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Phone: (805) 557-6655

Website: www.anthem.com/ca



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Phone: (562) 595-5666

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California Professionals Health Program has been helping organizations and professionals with the full spectrum of substance use disorders and other professional health issues since 1994. Services include fitness-for-duty evaluations; physician well-being consulting, training and management; and physician health programs.

Address: P.O. Box 9378, Laguna Beach, CA 92652

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Founded in 1970, The Camden Group is a health care business advisory firm. A multidisciplinary team of industry experts and clinical leaders provide a broad array of health care consulting services, including strategic and business planning, financial advisory, practice redesign, patient-centered medical homes, medical foundation development, bundled payment, hospital/physician alignment, clinical integration, ACO development, and hospital operations improvement.

Address: 100 North Sepulveda Boulevard, Suite 600, El Segundo, CA 90245

Phone: (310) 320-3990

Website: www.TheCamdenGroup.com

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Phone: (714) 288-3809

Website: www.careambulance.net

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CBRE Healthcare Services provides a comprehensive range of real estate and facilities management services to health care providers across the country. We offer strategic advice and execution for property sales and leasing; corporate services; property, facilities and project management; mortgage banking; appraisal and valuation; development services; investment management; and research and consulting.

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Phone: (866) 899-9635

Website: www.cbre.com/healthcare

COGENT HMG

Founded by physicians, Cogent HMG is a private hospitalist company partnering with more than 100 hospitals across the country to build and manage high-performing hospitalist and intensivist programs. Our management and consulting services, technology and operational infrastructure focus on improving inpatient care efficiency and quality.

Address: 5410 Maryland Way, Suite 300, Brentwood, TN 37027

Phone: (888) 646-7763

Website: www.cogenthmg.com

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Los Angeles-based COPE Health Solutions works with hospitals, clinics and health care organizations across the country to improve clinical integration, care coordination, health care workforce planning and development. Our program teams design, implement and manage financially sustainable operational solutions for clients.

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Phone: (213) 259-0245

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Address: 301 East Colorado Boulevard, Suite 802, Pasadena, CA 91101

Phone: (213) 538-0700 **Website:** www.ipeus.org

J.A. THOMAS & ASSOCIATES

J.A. Thomas & Associates provides clinical integration management services and documentation improvement solutions to doctors, nurses, coders and health care administrators for improved quality, patient safety and reimbursement.

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Phone: (770) 438-8537

Website: www.jathomas.com

KEENAN HEALTHCARE

Keenan HealthCare provides insurance products, consulting, and administrative and financial services to hospitals and medical groups, including benefits, claims, workers' compensation, retirement products, integrated disability, and risk management.

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Website: www.keenanhc.com/hc

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KPMG, a U.S. audit, tax and advisory services firm, operates in 152 countries with more than 145,000 employees and partners throughout the world. Our firm strives to provide clients with a consistent set of multidisciplinary financial and accounting services based on leadership and experience.

Address: KPMG Tower, 355 South Grand Avenue, Suite 2000, Los Angeles, CA 90071

Phone: (213) 972-4000 Website: www.kpmg.com

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MedAssets' comprehensive revenue cycle and clinical resource management solutions help health care providers analyze existing operations and build customized, multi-year programs targeting compliance, quality of care, patient satisfaction and operational efficiency.

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Website: www.medassets.com

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MDS Consulting, a national health care consulting firm, provides hospitals, medical groups, health systems and other health care organizations with individualized solutions and insights in such areas as physician and hospital alignment; medical group management; health reform/accountable care; financial assessments; hospital/healthcare strategic planning and implementation; and regulatory compliance.

Address: 24584 Hawthorne Boulevard, Torrance, CA 90505

Phone: (424) 237-2525

Website: www.mdsconsulting.com

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Founded in 1913, Moss Adams LLP is a public accounting and consulting health care practice specializing in serving hospitals, medical groups, long-term care facilities and managed care organizations. In addition to traditional audit and tax services, our dedicated health care consultants can meet your coding, reimbursement, operational and compliance needs.

Address: 999 3rd Avenue, Suite 2800, Seattle, Washington 98104

Phone: (206) 302-6500

Website: www.mossadams.com

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Pacific Medical Buildings is an integrated health care real estate partner for medical groups, hospitals and universities. We specialize in the development and management of medical office buildings, outpatient facilities and parking structures.

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Phone: (800) 472-1005

Website: www.PacificMedicalBuildings.com

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Website: www.pwc.com/us/healthindustries

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Founded in 2001, Radisphere has more than 30 exclusive hospital contracts in 10 states and 150 radiologists working with rural and community hospitals to improve quality and patient care, while managing costs.

Address: 3700 Park East, Beachwood, OH 44122

Phone: (866) 437-7237

Website: www.radispheregroup.com







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Siemens AG is a global electronics and electrical engineering corporation operating in the energy and health care sectors. For more than 160 years, our firm has built innovative products, services and solutions for health care, including imaging systems, health care infrastructure, diagnostics, information technology, performance and finance.

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Phone: (202) 434-4800

Website: www.usa.siemens.com

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Phone: (619) 296-6433

Website: www.sodexousa.com

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Somnia Anesthesia is a full-service clinical anesthesia solutions partner providing support in all areas of anesthesia including leadership, recruiting, revenue cycle management, payer contracting, quality assurance, billing and credentialing to hospitals and surgery centers.

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Phone: (877) 476-6642

Website: www.somniainc.com

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Sound Physicians is a hospitalist and post-acute care organization focused on patient care quality and efficiency. We partner with California hospitals and hospitalists to improve patient satisfaction and outcomes, strengthen financial performance, and develop overall clinical process excellence.

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Phone: (800) 850-9665

Website: www.soundphysicians.com/california

STRATFORD FIDELITY

A national benefits consulting firm with more than 30 years' experience, Stratford Fidelity provides health care executive and physician benefit plan design intended to improve the recruitment and retention of your leadership team and physician staff.

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Phone: (925) 548-2000

Website: www.stratfordfidelity.com

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TeamHealth is one of the nation's largest clinical outsourcing suppliers. Our 6,900 affiliated health care professionals provide emergency medicine, hospital medicine, anesthesia, and pediatric staffing and management services to 700 hospitals, clinics, and physician groups in 46 states.

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Phone: (800) 818-1498

Website: www.teamhealth.com

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AMERICAN APPRAISAL

American Appraisal provides valuations of hospitals, surgery centers, diagnostic imaging centers, and physician practices. We help determine the fair market value of health care businesses for acquisition, sale, financing, joint ventures, insurance, regulatory disclosure, tax compliance, and financial accounting and reporting requirements.

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Phone: (310) 598-4355

Website: www.american-appraisal.com

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Formed in 1988, member-owned California Healthcare Insurance (CHI) is a part of the alternative insurance market with a mission to provide high-quality liability risk control and risk financing products and services to its members. Optima Healthcare Insurance Services is CHI's wholly owned, full-service brokerage company that provides ancillary insurance products for CHI members and other health care providers.

Address: 9229 Sierra College Boulevard, Roseville, CA 95661

Phone: (916) 772-5104

Website: www.optimahealthcare.com

HOOPER, LUNDY & BOOKMAN, P.C.

Hooper, Lundy & Bookman, P.C. is the largest law practice in the country dedicated solely to the representation of health care providers, including hospitals and hospital systems; physician organizations; long-term care facilities; laboratories; pharmacies; home health agencies; health care trade associations; pharmaceutical and biotech organizations; and various ancillary service providers. Our firm's practice is divided into three general areas: regulatory/administrative; business/transactional; and civil litigation.

Address: 1875 Century Park East, Suite 1600, Los Angeles, CA 90067

Phone: (310) 551-8111

Website: www.health-law.com

MOLINA HEALTHCARE

With 30 years' experience in California, Molina Healthcare delivers care to 350,000 Californians through programs such as Medi-Cal (Medicaid), Healthy Families (CHIP) and Medicare. Molina Healthcare of California also offers an extensive network of doctors and hospitals, including direct patient access through 17 Molina Medical primary care clinics in its service areas.

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Phone: (562) 499-6191

Website: www.molinahealthcare.com

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Phone: (213) 229-5600

Website: www.onelegacy.org

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California Healthcare Insurance









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