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QUALITY CARE COLLABORATIVE

## The California Maternal Data Center (CMDC)

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## Using Data to Drive Excellence in Maternity Care

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## CMQCC and CPQCC

**Mission: Improving care for moms and newborns**

**California Maternal Quality Care Collaborative (CMQCC)**

- Expertise in maternal data analysis
- Developer of QI toolkits
- Host of collaborative learning sessions

**California Perinatal Quality Care Collaborative (CPQCC)**

- Expertise in data capture from hospitals
- Established secure data center
- Data use agreements in place with 130 hospitals with NICUs
- Model of working with state agencies to provide data of value

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## Rationale for Maternal Data Center

- High Volume Service
  - > Childbirth the leading reason for hospitalization in U.S.
  - > "Normal Newborn" highest volume MS-DRG for 60% of California hospitals
- Changing practice patterns and substantial variation
  - > Maternal mortality 5.6/100K to 16.9/100K from 1996-2006
  - > Inductions: 9.5% to 22.5% from 1990-2006
  - > C-sections: 21% to 33% from 1996-2009
- Elective deliveries <39 Weeks becoming the "hot button" patient safety issue

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## Reporting Mandates Coming

- ED<39 weeks measure included in CMS' Hospital Quality Reporting Program for FY 2015 payment determination: data collection beginning with January 2013 discharges
- TJC to require reporting of perinatal set for hospitals that perform minimum volume of deliveries—starting January 2013.
- Medi-Cal has applied for federal grant to test collection and reporting of the perinatal metrics endorsed by CMS, including *ED < 39 Weeks* and *Antenatal Steroids*

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## The *Moneyball* Approach to Improving Performance



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### Change is Possible: Data is Essential

Health System	Results
<b>HCA (National)</b>	<ul style="list-style-type: none"> <li>ED &lt; 39 weeks ↓ 55%</li> <li>Overall NICU admissions ↓ 14%</li> </ul>
<b>Intermountain Health (Utah)</b>	<ul style="list-style-type: none"> <li>ED &lt; 39 weeks ↓ 89%</li> <li>Adverse neonatal events: ↓ 20-71%</li> </ul>
<b>Magee (Pittsburg)</b>	<ul style="list-style-type: none"> <li>Elective Inductions &lt; 39 weeks ↓ 64%</li> <li>Cesarean sections for nullips ↓ 60%</li> </ul>
<b>Ohio (Statewide)</b>	<ul style="list-style-type: none"> <li>Elective scheduled deliveries ↓ 80%</li> </ul>
<b>North Carolina (Statewide)</b>	<ul style="list-style-type: none"> <li>ED &lt; 39 weeks ↓ 43%</li> </ul>

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### The California Maternal Data Center (CMDC) Project Vision

- Build a statewide data center to collect and report timely maternity metrics—in way that is **low cost, low burden and high value** for hospitals
- Produce metrics that will support QI and L&D service line management
- Improve quality of administrative data
- Facilitate reporting to national performance organizations
- Over time, publicly report select set of robust measures to inform decisions of childbearing women

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### CMDC's Clinical Quality Measures

	NQF	Joint Commission	Leapfrog	CMS	Medi-Cal	CHA HEN
<b>Current</b>	Elective Deliveries 37 - 39 week rate	✓	✓	✓	✓	✓
	C-Section rate Term 1 <sup>st</sup> Birth (NTSV)	✓	✓	✓		✓
	Infants < 1500 grams at appropriate level	✓				✓
	Episiotomy rate	✓				
<b>Soon</b>	Newborn Complications rate	✓				
	Antenatal Steroids	✓	✓	✓	✓	✓
	Neonatal Blood Stream Infections	✓	✓			
	Exclusive Breast Milk	✓	✓			

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## CMQCC Approach

**Minimize hospital burden by using existing data!**

**(1) Birth Data:** Expedited birth certificate file **direct** from Vital Records (CDPH)

**(2) Discharge Data:** Identical to OSHPD submission BUT:

- More frequent submission than to OSHPD (monthly or quarterly vs. semi-annual)
- SSN stripped
- MRN encrypted during transmission

**(3) Clinical Data for ED <39 weeks measure (2 only):**

- Spontaneous Rupture of Membranes
- Active Labor

➤ Solution: CMDC applies an initial algorithm to significantly reduce the number of patient records requiring very limited chart review (3-6% of total delivery volume)

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## California Maternal Data Center Web Tool

Explore the tool for yourself at:  
<https://demo.datacenter.cmqcc.org>

OR

Screen shots at end of this presentation

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## Why Participate?

- Drill-down patient information to facilitate QI
- Statewide, regional and system-wide benchmarks
- Reporting mandates for perinatal measures coming
  - ED<39 weeks measure included in Hospital IQR Program for FY 2015 payment determination: data collection beginning with January 2013 discharges
  - Likelihood that TJC will require reporting of perinatal set
  - Medi-Cal Quality Dashboard under development
- Data quality reports to identify coding issues that impact performance
- Cost effective method for generating perinatal quality metrics and facilitating reporting (Leapfrog, CHA HEN)

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## Data Uses

- Confidential Hospital-level reports for benchmarking and service line management
- Aggregate analyses showing trends and associations between practices and outcomes
- With explicit hospital authorization, transmittal of aggregate metrics to external organizations (e.g., Patient Safety Collaborative, CHA HEN)
- Eventually, reporting of select measure set to inform consumer choice (like CMS Hospital Compare). “New” measure reporting to occur only after:
  - > One year quality improvement cycle
  - > Thorough review of measure validity by Data & Measures Group
  - > Approval by multi-stakeholder Steering Committee

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## Participation Requirements

**Coordination**

- > Complete a Participation and Data Use Agreement with CMQCC
- > Appoint Project Coordinator for the hospital.

**Data Submissions**

- > Identify IT staff to upload patient discharge data to the CMDC on a monthly or quarterly basis: Best to delegate to department responsible for OSHPD PDD submission
- > Identify staff to complete any required manual linkages and medical chart review for the 3-6% of birth records that require additional information for the ED < 39 weeks measure.

**Use Results for Clinical and Data QI**

- > Participate in quality review sessions with CMQCC staff.

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## CMQCC Website

**For more information on CMDC:**

- Step-by-step participation instructions
- Data Specifications
- Interactive Demo Site

Go to [www.cmqcc.org](http://www.cmqcc.org)  
Select California Maternal Data Center on left-side toolbar

**Contact**  
Anne Castles at [acastles@cmqcc.org](mailto:acastles@cmqcc.org) or 626-639-3044.

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## Targeting QI Activities

- What is driving your *Elective Delivery < 39 Weeks* Rate?

**ELECTIVE DELIVERY UNDER 39 WEEKS: QI ANALYSIS (2011)**

**Measure Overview**  
Is our issue with Cx or inductions?  
For some hospitals, Elective Delivery < 39 weeks occurs mainly with cesarean sections; in others it is inductions.

	Our 2011 Rate	2011 System Average	2011 State Average	Expected Rate (Risk Adjusted)
Uncomplicated 37-38 week Cx not in labor	85.1%	87.0%	86.4%	
Uncomplicated 37-38 week inductions	13.0%	13.7%	14.5%	

Are our coding practices comparable?  
Which providers have the largest impact?  
Fewer 37-38 week births overall or just 're-labeling'?  
Balancing Measures  
Drill-down to examine all ED < 39 week births (numerator cases)

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