# Our Journey Through TeamSTEPPS (so far)

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- Why we are participating in the TeamSTEPPS Collaborative.
- What we already did:
  - SBAR
  - Huddles
  - TeamSTEPPS training at UCLA
- What we thought we were going to do when we started TeamSTEPPS training.
  - Focus on surgery



- What we actually did:
  - Mutual Support
    - Task Assistance
    - Advocacy and Assertion
    - Two Challenge Rule
    - CUS



### Mutual Support: Task Assistance

#### **Mutual Support**

#### Task Assistance

Helping others with tasks builds a strong team. Key strategies include:

- Team members protect each other from work overload situations
- Effective teams place all offers and requests for assistance in the context of patient safety
- Team members foster a climate where it is expected that assistance will be actively sought and offered



### Mutual Support: Advocacy and Assertion

#### **Mutual Support**

#### Advocacy and Assertion

#### Advocate for the patient

 Invoked when team members' viewpoints don't coincide with that of the decisionmaker

#### Assert a corrective action in a firm and respectful manner

- · Make an opening
- · State the concern
- · State the problem (real or perceived)
- · Offer a solution
- · Reach agreement on next steps



### Mutual Support: Two-Challenge Rule

#### Two-Challenge Rule

Empowers all team members to "stop the line" if they sense or discover an essential safety breach

When an initial assertive statement is ignored:

- It is your responsibility to assertively voice concern at least two times to ensure that it has been heard
- The team member being challenged must acknowledge that concern has been heard
- If the safety issue still hasn't been addressed:
  - Take a stronger course of action
  - Utilize supervisor or chain of command





### Mutual Support: CUS

#### **Mutual Support**

#### **CUS**

Assertive statements:





#### How we rolled out CUS

- Presentation to Leadership with Sue Sheridan video, skit performed by leaders and explanation.
- Presentation to General Staff meeting with skit performed by surgeon and staff and explanation.
- Presentation to Medical Executive Committee.
- All staff trained during yearly updates.
- Department specific reinforcement.
- Presentations on CUS in New Employee Orientation.



- What we want to do next:
  - Enhance our emphasis on Hello Humankindness through better communication and reduction of lateral violence between health care workers.
    - See research article by Diane Ceravolo
    - Discussion of bullying in healthcare
  - Continue to grow our Just Culture.
  - Continue to grow TeamSTEPPS, seeking leadership commitment.
    - See June 2015 publication from HPOE and the AHA



- Our next steps:
  - Online training in TeamSTEPPS
  - Master training at UCLA
    - Signed teams of three up for each of the open sessions.



## Thank You

